ANNUAL AND SUSTAINABILITY REPORT 2018

GROWING OUR INVESTMENT



1,084 retail stations



Production Facility only facility of its kind in the Philippines



Php 220 billion¹ economic value generated



US\$ 9.3 million cost savings from NMIF in 2018

PUTTING PEOPLE FIRST



10.4 million man-hours

total recordable cases free for Pilipinas Shell



48% female leaders in the frontline and operations



10 Shell ACTS² events showcasing employee

volunteerism in Pilipinas Shell



95% response rate³ in the Shell People Survey; Pilipinas Shell above top quartile score in most dimensions

UPLIFTING THE NATION



169,407 beneficiaries of Movement Against Malaria



150 coconut farmers upskilled and cooperative-trained under Project COCONUT



174 scholars under the Shell-PhilDev Scholarship Program



1,748 scholars graduated from the Gas Mo, Bukas Ko Program

FINANCIAL HIGHLIGHTS

NET PROFIT

CASH FLOW FROM OPERATIONS

ROACE

Php 5.1 billion

GEARING RATIO

17%

Php 14.1 billion

EBITDA (adjusted for COSA)

Php 10 billion

15%

Php 4.8 billion

DIVIDENDS⁴

SUMMARY STATEMENT OF FINANCIAL POSITION

in Php million	AS OF THE YEAR ENDED DECEMBER 31			
	2018	2017	2016	
Current assets	40,778.6	45,876.3	38,856.3	
Non-current assets	39,387.8	36,000.7	31,752.9	
Total assets	80,166.4	81,877.0	70,609.3	
Current liabilities	28,456.8	31,235.0	22,400.8	
Non-current liabilities	12,737.8	8,506.6	15,280.1	
Total liabilities	41,194.6	39,741.6	37,681.0	
Total equity	38,971.8	42,135.4	32,928.3	
Total liabilities and equity	80,166.4	81,877.0	70,609.3	

SUMMARY STATEMENT OF INCOME

: pk.,: :	FOR THE	FOR THE YEAR ENDED DECEMBER 31			
in Php million	2018	2017	2016		
Gross sales	223,817.7	174,470.2	142,075.4		
Sales discounts and rebates	(4,949.0)	(4,994.4)	(5,312.1)		
Net sales	218,868.7	169,475.8	136,763.3		
Cost of sales	(196,573.9)	(143,070.6)	(112,461.5)		
Gross profit (loss)	22,294.8	26,405.2	24,301.7		
Operating expenses ¹	(14,386.6)	(13,860.1)	(13,063.1)		
Other operating income, net	583.9	489.4	470.7		
Income (loss) from operations	8,492.1	13,034.6	11,709.4		
Income (loss) before income tax	7,292.1	13,760.2	10,828.1		
Profit (loss) for the year/period	5,076.3	10,368.2	7,443.8		

¹ Operating expenses include selling, general, and administrative expenses.



SCAN

Scan the QR code to download our 2018 SEC Form 17-A and **Audited Financial** Statements

¹ Details on page 36 ² A Community That Serves

³ Details on page 50

⁴Declared in March 2019 pertaining to 95% of audited net profit after taax in 2018

ANNUAL AND SUSTAINABILITY REPORT 2018 SUMMARY STATEMENT OF CASH FLOWS

to Blood all to	FOR THE YEAR ENDED DECEMBER 31			
in Php million	2018	2017	2016	
Net cash from (used in) operating activities	14,143.6	10.931.4	8,499.6	
Net cash used in investing activities	(4,291.5)	(4,539.7)	(3,431.0)	
Net cash from (used in) financing activities	(11,719.9)	(4,468.7)	(4,549.0)	
Net increase (decrease) in cash for the year/period	1,867.8	1,923.1	519.6	
Cash at the beginning of the year/period	6,163.3	4,274.3	3,576.8	
Cash at the end of the year/period	4,455.1	6,163.3	4,274.3	

EBITDA

in Php million	AS OF/FOR THE YEAR ENDED DECEMBER 31			
	2018	2017	2016	
Profit (loss) for the year/period	5,076.3	10,368.2	7,443.8	
EBITDA	9,988.6	16,291.5	13,166.0	
Less: Cost of Sales Adjustment (COSA)1	(56.9)	4,203.2	3,027.8	
EBITDA (adjusted for COSA) ²	10,045.6	12,088.3	10,138.2	

¹ Cost of Sales Adjustment (COSA) aims to exclude the effect of one-off inventory holding gains and losses from EBITDA. COSA is a non-GAAP measure used internally for assessing management performance and allocating resources, in line with Shell Group practices.

KEY FINANCIAL RATIOS

in Php million	AS OF/FOR THE YEAR ENDED DECEMBER 31			
	2018	2017	2016	
Current ratio ¹	1.4	1.5	1.7	
Debt to equity ratio ²	0.2	0.2	0.4	
Debt ratio ³	0.1	0.1	0.2	
Return on assets ⁴	6.3%	12.7%	10.5%	
Return on equity ⁵	13.2%	24.9%	22.9%	
Return on average capital employed ⁶	14.8%	26.9%	24.2%	

SUSTAINABILITY SCORECARD

	UNIT	2015	2016	2017	2018
ECONOMIC					
Value Generated ¹ Capital Investments Value Distributed ²	Php billion Php billion Php billion	157.3 5.7 153.7	137.4 3.3 133.3	171.4 4.1 163.7	219.5 4.1 219.3
ENVIRONMENT					
ENERGY Purchased Power	Gigajoules	59,429.7	24,565.0	37,044.1	42,576.5
GREENHOUSE GAS Direct GHG Emissions Indirect GHG Emissions	Tons CO ₂ e Tons CO ₂ e	357,563.0 5,082.0	345,448.7 2,083.1	322,851.3 3,120.4	342,476.6 3,565.7
WATER Total Freshwater Withdrawn	Million cubic meters	1.8	1.9	2.0	1.9
WASTE ³ Hazardous waste generated and disposed Non-hazardous waste generated and disposed	Tons Tons	38,988.2 127.6	1,302.2 428.9	4,815.6	1,863.6 2,090.6
SOCIAL					
Total Employees Male Female Total Community Investment	Php million	756 533 223 27.2	698 470 228 119.3	706 459 247 41.8	703 453 250 31.0

¹ Economic Value Generated refers to revenue from net sales (gross sales from products and services minus discounts and rebates) and other income of Pilipinas Shell.

12 13

² Prospective investors are cautioned that EBITDA and COSA (and any adjustments thereto) are in all cases not measurements of financial performance under Philippine Financial Reporting Standards (PFRS) and investors should not consider them in isolation or as an alternative to profit or loss for the year; income or loss from operations; or as an indicator of our Company's operating performance, cash flow from operating, investing and financing activities; or as a measure of liquidity or any other measures of performance under PFRS. Although other oil refiners use similar measures, prospective investors are cautioned that there are various calculation methods, and our Company's presentation of COSA may not be comparable to similarly titled measures used by other companies.

¹ Current ratio is computed by dividing current assets over current liabilities.
² Debt to equity ratio is computed by dividing net debt (short-term borrowings and loans payable less cash) by equity (exclusive of other reserves).

³ Debt ratio is computed as net debt divided by total assets.

⁴ Return on assets is computed as profit (loss) for the period divided by total assets.

Return on assets is computed as profit (loss) for the period divided by equity (exclusive of other reserves).

Return on average capital employed is defined as EBIT as a percentage of the average capital employed for the period. Capital employed consists of total equity, short-term borrowings and loans payable. Average capital is calculated as the mean of the opening and closing balances of capital employed for that period.

² Economic Value Distributed includes operating costs, employee wages and benefits, payments to capital providers, payments to the national government, community investments, etc. [Formula: Economic Value Generated - Economic Value Distributed = Economic Value Retained

³ Hazardous and non-hazardous waste reported is for the whole downstream business.