Third quarter 2018 results
Delivering a world-class investment case

Pilipinas Shell Petroleum Corporation
November 12, 2018

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## Summary



## Key messages

- Positioned to deliver high dividend yield
- Strong free cash flow outlook
- Unchanged cash priorities
- Focus on capital discipline and high returns


## 3Q 2018

- Provided competitive returns despite challenging environment
- Kept high premium fuel penetration on backdrop of rising prices
- Delivered first sale from new bitumen production facility


## Financial highlights

Healthy earnings against backdrop of higher inflation and weaker Peso

Net income up $8 \%$ driven by resilient marketing earnings and inventory holding gains

7.2 NIAT (PHPb); EPS +8.5\% vs PY
4.2 Total volume (Bn litres)
8.8 Cash flow from operations (PHPb)
6.3 Free cash flow (PHPb)

27 Rolling ROACE (\%)
22 Goaring (8)

## Robust marketing delivery, refining <br> margins start to rise in $3 \mathbf{Q}$

Marketing growth affected by high inflation in the short-term. Positive outlook in the medium and longterm as fundamentals remain strong

EBITDA adjusted for COSA stands at PHP6.4b
Pbn
10

6

2


个Sales volume growth
$\uparrow$ Strong regional refining margins
$\uparrow$ Low unplanned downtime
$\downarrow$ Refinery EURO IV upgrade
$\uparrow$ Retail volume growth
$\uparrow$ Premium fuel penetration
$\downarrow$ Low regional refining margins
$\downarrow$ Unplanned downtime
$\uparrow$ Premium fuel penetration
$\uparrow$ High regional refining margins
$\uparrow$ Abandonment case provision reversal
$\downarrow$ Two-month refinery turnaround
$\uparrow$ Strong marketing delivery
$\uparrow$ Premium fuel penerration
$\downarrow$ Low regional refining margins
$\downarrow$ One-month refinery pitstop
$\downarrow$ Short-term demand impact from TRAIN implementation and high inflation

## PSPC continues to deliver <br> industry - <br> leading ROACE and robust cash flow

CFFO remains strong at PHP8.8b

Capital Investments + ROACE


Cash flow from operations


Average capital employed + Gearing


Notes: Return on average capital employed is defined as EBIT as a percentage of the average capital employed for the period. Capital employed consists of short-term borrowings and loans payable, and total equity Average capital is calculated as the mean of the opening and closing balances of capital employed for that period. Net earnings based on net income affer tax. Gearing ratio is defined as net debt total debt less cash 6 and cash equivalents) as a percentage of total capital (net debt plus total equity). It is a measure of the degree to which our operations are financed by debt.

## Robust <br> earnings despite ~25\% <br> increase in pump prices vs PY

Remains most efficient in Philippines with 2.1x network efficiency over industry

V-Power penetration at par with FY16 level despite $\sim 40 \%$ higher pump prices


Leader in brand share preference and efficiency


Circle size: Brand Share Preference
wolumes relatively amidst high inflation
Favorable product mix and most

Retained high premium fuel penetration at 26\%

Total 1,062 sites,
opened 25 new sites preferred brand in the country


## Non-fuels retailing <br> business continues to enjoy doubledigit growth

On track to delivery new store growth

| Store count | Guidance | YTD 3Q18 <br> New sites | Total |
| :--- | :---: | :---: | :---: |
| Select | $15-20$ | 27 | 129 |
| deli2go | $15-20$ | 14 | 55 |
| Lube bay | $30-50$ | 48 | 310 |

Non-fuels contribution to retail margins


## Increased premium product penetration in key segments



Maintained long relationship with partners


- 1-3 years
- 3-5 years
- $5-10$ years
- +10 years

Commercial fuels
Higher premium penetration softens impact of decline in power sector demand

## Aviation

Strong volume growth from new deals and higher liftings

## Lubricants

Most preferred brand across different industries; higher premium penetration

## Specialities (Bitumen + Sulphur)

- Bitumen production facility first sale in Q3
- Double digit growth in premium products
- New highway projects in Davao, East Visayas, and South Luzon


## Marketing strategies supported by a reliable and efficient supply chain



Tabangao Refinery

- Slight recovery in regional refining margins from 1H2O18
- Improved reliability with lowest unplanned downtime in past 5 years


North Mindanao Import Facility

- 18 M man-hours free of Loss Time Incidents
- $99.3 \%$ on-time and in-full pick-up and road delivered


## Trusted partner in nation building and leading corporafe governance



## Agora Awards

The Philippine Marketing Association recognized Pilipinas Shell's Movement Against Malaria, Access to Energy program and IPO Local Small Investor Program as the "Most Outstanding Achievement in Advocacy Marketing"

## Asia Corporate Excellence Awards (ACES)

Pilipinas Shell was hailed as "Asia's Community Care Company of the Year" for its Movement Against Malaria and Gas Mo, Bukas Ko (You fuel my future) advocacies.

Pilipinas Shell's advocacies are recognized locally and internationally


## Update on key strategies



## PSPC priorities

- Maximizing cash generation while maintaining competitive returns
- Disciplined expansion and capital allocation
- Attractive dividend policy


## Delivery

- Delivered CFFO of PHP8.8b
- ROACE at $27 \%$
- Provided 80\% Dividend Payout Ratio for FY16 and FY17 audited Net Income

$0$

